

# Management

The **management major** prepares students to lead in a competitive and dynamic business environment. The focus is on developing in students the skills necessary for effective and efficient leadership and management of profit and not-for-profit organizations. The major provides flexibility for students to double major in many other fields, for example: Psychology, Public Relations, or English, or in other business fields including Marketing and Finance. Minors are also available in Human Resource Management, Economics, Finance, and Accounting within the business department and many others outside of business such as Writing or Biology. These choices can lead to great career opportunities.

Management majors cultivate specific skills that enable them, for example, to: collaborate with others in analyzing real business cases and developing strategic business plans; correctly identify and employ cognitive motivational theories; and explain the basic management functions in organizations. Management Majors can choose from five Management Tracks: Management, International Management, Operations Management, Sports Management or Sustainability/Corporate Responsibility. Students may elect to pursue the general Management degree, or select one of the specific tracks to focus their coursework. Qualified Management majors may also take up to 12 semester hours of graduate classes that will count toward both their undergraduate degree and a future graduate degree.

**Management** – The traditional management track prepares you for effective leadership, planning, supervising, and motivating employees within profit or not-for-profit organizations. It is a perfect major to combine with a second major or minor.

**International Management** – This track prepares you for working in multinational organizations, understanding the cultures of other people and the processes of working in an international setting. Employers are looking for people who have an international perspective and this coursework is designed to prepare students for those opportunities.

**Operations Management** – This track prepares you to be a leader in many settings, especially manufacturing or production, as a production, group or team leader. This track builds your skills to motivate your team as you plan, innovate, cost, and implement projects while maintaining quality and efficiency.

**Sports Management** – This track is designed for the person with a passion for athletics and the field of sport. This track will prepare you to manage, market, finance and plan for local, regional, and national teams or sports organizations.

**Sustainability/Corporate Social Responsibility Management** – This track will prepare you to lead with purpose and pride in your work. This track is for individuals with a passion for good, creating organizations with strong values and a commitment to our communities and the environment. This track particularly reflects the Mission of Mount Mercy University and the values of the Sisters of Mercy.

See the Graduate section (<http://catalog.mtmercy.edu/archives/2018-19/graduateprograms>) of this *Catalog* for more information on Graduate programs offered at Mount Mercy. The Graduate Admission (<http://catalog.mtmercy.edu/archives/2018-19/graduateprograms/admission>) section describes the policy on undergraduates taking graduate courses.

## Core Requirements for all Business Majors

BA 203	Principles Of Law	3
BA 250	Technology & Communication In Business	3
BA 270	Business Statistics	3

BA 379	Financial Management	3
BA 435	Senior Seminar in Business	3
or BA 436	Business Strategy Seminar	
BC 265	Principles Of Accounting I	3
BC 266	Principles Of Accounting II	3
BN 204	Principles Of Management	3
BK 208	Principles Of Marketing	3
EC 251	Macroeconomics Principles	3
EC 252	Microeconomic Principles	3
Select one of the following:		3
MA 130	Finite Mathematics	
MA 132	Basic Mathematical Modeling	
MA 139	Pre-Calculus	
MA 142	Mathematics Modeling	
MA 160	Business Calculus	
MA 164	Calculus I (Required for Actuarial Science Majors)	

Total Hours 36

## Management Track (Core business requirements plus 18 additional semester hours)

BN 304	Human Resource Management	3
BN 380	Organizational Behavior	3
BN 384	Strategic Management	3
Select three of the following (two of which must be either BA, BN, BC, or EC):		9
BA 300	Entrepreneurship	
BA 305	Employment Law and Labor Relations	
BA 310	Dispute Resolution	
BA 344	Investments <sup>1</sup>	
BA 350	Risk Management	
BN 340	Management Information Systems	
BN 350	International Management	
BN 360	Business & Society	
BN 364	Production & Operations Management	
BN 377	Project Management	
BN 382	Corporate Social Responsibility	
BN 392	Advanced Topics in Human Resource Management	
BN 424	Management Internship <sup>2</sup>	
EC 366	Money and Banking <sup>1</sup>	
EC 376	International Economics <sup>1</sup>	
BC 315	Cost Accounting	
PO 326	Politics and Public Policy	
PS 349	Industrial/Organizational Psychology	
SO 320	Sociology of Work	

Total Hours 18

<sup>1</sup> Can NOT double count for the human resource management and finance majors or minors.

<sup>2</sup> Can NOT double count with the marketing major.

### Management: International Management Track (Core business requirements plus 21 additional semester hours)

BN 304	Human Resource Management	3
BN 380	Organizational Behavior	3
BN 384	Strategic Management	3
Choose Three:		9
BN 350	International Management	
BK 311	International Marketing	
EC 376	International Economics	
BN 360	Business & Society	
BN 424	Management Internship	
Intermediate Foreign Language (200 level or higher) <sup>3</sup>		3
Total Hours		21

<sup>3</sup> Recommend additional courses in foreign language to enhance the degree (i.e., a minor in Spanish (<http://catalog.mtmercy.edu/archives/2018-19/curriculum/spanish>))

### Management: Operations Management Track (Core business requirements plus 21 additional semester hours)

BN 304	Human Resource Management	3
BN 380	Organizational Behavior	3
BN 384	Strategic Management	3
Choose Three:		9
BA 305	Employment Law and Labor Relations	
BC 315	Cost Accounting	
BK 301	Product, Brand and Category Management	
BN 364	Production & Operations Management	
BN 377	Project Management	
BN 382	Corporate Social Responsibility	
BN 424	Management Internship	
Choose One:		3
PS 349	Industrial/Organizational Psychology	
SO 320	Sociology of Work	
Total Hours		21

### Management: Sports Management Track (Core business requirements plus 21 additional semester hours)

BN 304	Human Resource Management	3
BN 380	Organizational Behavior	3
BN 384	Strategic Management	3
Choose Three:		9
BA 373	Sports Law	
BA 375	Financing Sports Organizations	
BK 378	Sports Marketing and Promotion	
BK 340	Contemporary Topics In Marketing	
BN 424	Management Internship	
Choose One:		3
CO 280	Writing For Public Relations	

PS 259 Health Psychology: Health & Wellness Applied

Total Hours 21

### Management: Sustainability/Corporate Social Responsibility Track (Core business requirements plus 21 additional semester hours)

BN 230	Foundations of Servant Leadership	3
BN 304	Human Resource Management	3
BN 380	Organizational Behavior	3
BN 384	Strategic Management	3
BN 382	Corporate Social Responsibility	3
Choose Two:		6
GS 157	American Food <sup>4</sup>	
	or HO 257 The Economics and Culture of Food Distribution	
ME 155	Water - A Shared Responsibility <sup>4</sup>	
PO 112	Globalization and Human Survival <sup>4</sup>	
BN 360	Business & Society	
BN 424	Management Internship	

Total Hours 21

<sup>4</sup> Courses also count for Core Curriculum requirements.

*Students CANNOT double major between the business major (Accelerated) and the management major.*

*Students CANNOT earn more than one track in Management Major. Students CANNOT double major between Management and Business - Education.*

### Academic Requirements for the Management Major

All management majors must achieve a minimum grade of C- in all management courses required for the major (BN 204 Principles Of Management, BN 304 Human Resource Management, BN 384 Strategic Management and BN 380 Organizational Behavior) and the three required electives. This applies to equivalent courses transferred from other institutions.

**See Academic Requirements** for all business department majors and minors found in the Business Administration (<http://catalog.mtmercy.edu/archives/2018-19/curriculum/businessadministration>) section of the *Catalog*.

The following is the typical sequence of courses required for the major\*:

### Management Track

#### Freshman

Fall	Hours Winter	Hours Spring	Hours
CO 101	3 Holistic Health Domain	3 BK 208	3
MA 130 (or above)	3	BN 204	3
Writing Competency	4	Literature Domain	3
Portal	3	Fine Arts Domain	3

		Historical Roots Domain	3
		13	3
			15

**Sophomore**

Fall	Hours	Winter	Hours	Spring	Hours
BC 265	3	Elective	3	BC 266	3
BA 270	3			BA 203	3
Natural World Domain	4			EC 251	3
Ultimate Questions Domain	3			Ultimate Questions Domain	3
				Self and Society Domain	3
		13	3		15

**Junior**

Fall	Hours	Winter	Hours	Spring	Hours
BA 250	3	Elective	3	BA 379	3
EC 252	3			BN 384	3
BN 304	3			Management Elective	3
BN 380	3			Management Elective	3
Global Awareness Domain	3			Elective	3
		15	3		15

**Senior**

Fall	Hours	Winter	Hours	Spring	Hours
Management Elective	3	Elective	3	BA 435	3
Elective	3			ME 450	1
Elective	3			Elective	3
Elective	3			Elective	3
				Elective	3
		12	3		13

Total Hours: 123

Note: Elective courses could be used for a second major, a minor, a course of interest, internship or study abroad experience.

**International Management Track**

**Freshman**

Fall	Hours	Winter	Hours	Spring	Hours
CO 101	3	Holistic Health Domain	3	BK 208	3
MA 130 (or above)	3			BN 204	3
Writing Competency	4			Literature Domain	3
Portal	3			Fine Arts Domain	3

		Historical Roots Domain	3
		13	3
			15

**Sophomore**

Fall	Hours	Winter	Hours	Spring	Hours
BC 265	3	Elective	3	BC 266	3
BA 270	3			BA 203	3
Natural World Domain	4			EC 251	3
Ultimate Questions Domain	3			Ultimate Questions Domain	3
				Self and Society Domain	3
		13	3		15

**Junior**

Fall	Hours	Winter	Hours	Spring	Hours
BA 250	3	Elective	3	BA 379	3
EC 252	3			BN 384	3
BN 304	3			International Management Elective	3
BN 380	3			International Management Elective	3
Global Awareness Domain	3			Elective	3
		15	3		15

**Senior**

Fall	Hours	Winter	Hours	Spring	Hours
Foreign Language Elective (200 or above)	3	Elective	3	BA 435	3
International Management Elective	3			ME 450	1
Elective	3			Elective	3
Elective	3			Elective	3
				Elective	3
		12	3		13

Total Hours: 123

Note: Elective courses could be used for a second major, a minor, a course of interest, internship or study abroad experience.

**Operations Management Track**

**Freshman**

Fall	Hours	Winter	Hours	Spring	Hours
CO 101	3	Holistic Health Domain	3	BK 208	3

MA 130 (or above)	3	BN 204	3
Writing Competency	4	Literature Domain	3
Portal	3	Fine Arts Domain	3
		Historical Roots Domain	3
13		3	

**Sophomore**

Fall	Hours Winter	Hours Spring	Hours
BC 265	3 Elective	3 BC 266	3
BA 270	3	BA 203	3
Natural World Domain	4	EC 251	3
Ultimate Questions Domain	3	Ultimate Questions Domain	3
		Self and Society Domain	3
13		3	

**Junior**

Fall	Hours Winter	Hours Spring	Hours
BA 250	3 Elective	3 BA 379	3
EC 252	3	BN 384	3
BN 304	3	Operations Management Elective	3
BN 380	3	Operations Management Elective	3
Global Awareness Domain	3	Elective	3
15		3	

**Senior**

Fall	Hours Winter	Hours Spring	Hours
Operations Management Elective	3 Elective	3 BA 435	3
Operations Management Elective	3	ME 450	1
Elective	3	Elective	3
Elective	3	Elective	3
		Elective	3
12		3	

Total Hours: 123

Note: Elective courses could be used for a second major, a minor, a course of interest, internship or study abroad experience.

## Sports Management Track

**Freshman**

Fall	Hours Winter	Hours Spring	Hours
CO 101	3 Holistic Health Domain	3 BK 208	3
MA 130 (or above)	3	BN 204	3
Writing Competency	4	Literature Domain	3
Portal	3	Fine Arts Domain	3
		Historical Roots Domain	3
13		3	

**Sophomore**

Fall	Hours Winter	Hours Spring	Hours
BC 265	3 Elective	3 BC 266	3
BA 270	3	BA 203	3
Natural World Domain	4	EC 251	3
Ultimate Questions Domain	3	Ultimate Questions Domain	3
		Self and Society Domain	3
13		3	

**Junior**

Fall	Hours Winter	Hours Spring	Hours
BA 250	3 Elective	3 BA 379	3
EC 252	3	BN 384	3
BN 304	3	Sports Management Elective	3
BN 380	3	Sports Management Elective	3
Global Awareness Domain	3	Elective	3
15		3	

**Senior**

Fall	Hours Winter	Hours Spring	Hours
Sports Management Elective	3 Elective	3 BA 435	3
Sports Management Elective	3	ME 450	1
Elective	3	Elective	3
Elective	3	Elective	3

	Elective	3
12	3	13

Total Hours: 123

Note: Elective courses could be used for a second major, a minor, a course of interest, internship or study abroad experience.

## Sustainability/Corporate Social Responsibility Track

### Freshman

Fall	Hours Winter	Hours Spring	Hours
CO 101	3 Holistic Health Domain	3 BK 208	3
MA 130 (or above)	3	BN 204	3
Writing Competency Portal	4	Literature Domain	3
	3	Fine Arts Domain	3
		Historical Roots Domain	3
	13	3	15

### Sophomore

Fall	Hours Winter	Hours Spring	Hours
BC 265	3 BN 230	3 BC 266	3
BA 270	3	BA 203	3
Natural World Domain	4	EC 251	3
Ultimate Questions Domain	3	Ultimate Questions Domain	3
		Self and Society Domain	3
	13	3	15

### Junior

Fall	Hours Winter	Hours Spring	Hours
BA 250	3 Elective	3 BA 379	3
EC 252	3	BN 384	3
BN 304	3	BN 382	3
BN 380	3	CSR Management Elective	3
Global Awareness Domain	3	Elective	3
	15	3	15

### Senior

Fall	Hours Winter	Hours Spring	Hours
CSR Management Elective	3 Elective	3 BA 435	3
Elective	3	ME 450	1

Elective	3	Elective	3
Elective	3	Elective	3
		Elective	3
	12	3	13

Total Hours: 123

Note: Elective courses could be used for a second major, a minor, a course of interest, internship or study abroad experience.

## \*Disclaimer

The course offerings, requirements, and policies of Mount Mercy University are under continual examination and revision. This *Catalog* presents the offerings, requirements, and policies in effect at the time of publication and in no way guarantees that the offerings, requirements, and policies will not change.

This plan of study represents a typical sequence of courses required for this major. It may not be applicable to every student. Students should contact a department faculty member to be sure of appropriate course sequence.

## BA Courses

### BA 101 Business 101: 1 semester hour

In preparation for their entry into the business department, students will explore skills necessary for success in the business world. They will explore all the business majors offered here so students gain an overall understanding of careers and courses of different majors and minors. This course will define professionalism and employer expectations. They will write two business orientated communications: email and two-page research project using APA. They will write a resume for an internship and prepare an elevator speech. They will explore the skills of teamwork, goal setting, assertive communication, and time management necessary to establish success in college and in the business environment. There will be a brief overview of all business department majors and associated careers, presented by the major coordinator, as well as introduction to business clubs, organizations, and Mount Mercy University volunteer missions.

### BA 203 Principles Of Law: 3 semester hours

This course provides a broad look at the American legal system. It includes a discussion of legal reasoning, the structure of the legal system, and several substantive areas of the law that are general practical interest. These specific topics include contracts, torts, administrative law, and agency law. Prerequisite: sophomore standing.

### BA 240 Personal Financial Planning: 3 semester hours

This course examines basic financial skills which each of us must develop over our lifetime. Personal financial statements, calculating net worth, cash management tools, wise use of credit, and managing credit card debt are explored first. Also included is an overview of the federal tax system, tips to minimize the "tax bite", tax-deferred savings plans (IRA's and 401K's) and personal investing strategies for stocks, bonds, and mutual funds. In addition, topics will include the benefits of home ownership (tax savings and appreciation), use of escrow accounts, the benefits of mortgage and home equity debt, and the services a real estate broker can provide. The course also explores a variety of insurance products available (term life, permanent life, auto, medical), social security and retirement benefits, the basic provisions of a will, the use of trusts, and how to minimize gift/estate/inheritance taxes. The course may not be applied to any major or minor within the Business Administration Division.

**BA 250 Technology & Communication In Business: 3 semester hours**

In this course, students will study technology, research and communication as it relates to the business environment. Students will be expected to demonstrate proficiency in the use of computer software including word processing, spreadsheet, database and presentation. In addition, students will be required to complete a research paper using a specified format and to make a professional presentation using presentation software (i.e. PowerPoint). Research using the internet will be required. The various communication skills required of professionals in the business area will also be studied. This includes, but is not limited to, e-mail, team building, conducting a meeting and cooperative problem solving. This course is required of all business majors at Mount Mercy and must be taken at Mount Mercy. Prerequisites: Completion of the speech and freshman writing core curriculum requirements. Four-year Mount Mercy students take BA 250 during their sophomore year. All transfer students take BA 250 in their first semester at Mount Mercy or in the sophomore year if a freshman transfer.

**BA 270 Business Statistics: 3 semester hours**

This course studies descriptive and inferential statistics with an emphasis on business applications. Topics include: measures of central tendency, measures of dispersion, probability and probability distributions, confidence intervals, hypotheses testing, and an introduction to correlation and regression. Prerequisites: one year of high school algebra or MA 008 or departmental approval.

**BA 300 Entrepreneurship: 3 semester hours**

This course will teach students how to start and run their own business. Students will learn what constitutes an attractive investment opportunity, where to go for financing, how to keep accurate accounting records, and how to comply with state and federal tax laws. They will also learn about management, law, marketing, etc. Individual business owners will be utilized as speakers in the class. There will be a group project in which students will be required to develop a business plan. Prerequisites: BC 265, BC 266, BN 204, and BK 208.

**BA 305 Employment Law and Labor Relations: 3 semester hours**

This is a survey course that looks at the history and development of employment law in the United States. We will look closely at the current legal issues found in case law, statutory law and regulations. We will also study the labor relations and collective bargaining system addressing issues such as wages, benefits and grievance procedures. Formerly BA 205. Prerequisite: BA 203.

**BA 310 Dispute Resolution: 3 semester hours**

Conflict is a fact of life. How we resolve our differences with our friends, neighbors, bosses, employees, customers, government, spouse and children makes a difference. In this course we will look at the techniques of principled negotiation that will help reach a wise agreement that satisfies all parties. We will also discuss other dispute resolution processes such as litigation, mediation, and arbitration. Classes will include role-plays and group projects to practice the techniques studied. Formerly BA 210. Prerequisite: BA 203.

**BA 320 Applied Financial Reporting: 3 semester hours**

This course will teach students how to analyze financial statements in detail. The financial statements will be approached from the users' perspective rather than the preparers' perspective. The course will combine the case approach with the lecture approach so students can apply the concepts learned to real businesses. Prerequisites: BC 265 and BC 266.

**BA 344 Investments: 3 semester hours**

This course teaches students about a broad range of investment opportunities as well as how to analyze those opportunities. These opportunities are discussed in conjunction with investment goals. Additionally the course teaches students about various securities valuation techniques. Prerequisites: BC 265 and BC 266.

**BA 350 Risk Management: 3 semester hours**

This course involves an overview of the managerial and administrative processes designed to minimize loss and the impact on the organization. This includes general liability, product liability, property damage, and worker's compensation. In this course students also examine methods used to evaluate both business and personal risk with particular emphasis on which methods can be used to minimize such risk in a cost-effective manner. Prerequisite: sophomore standing.

**BA 360 Securities Analysis: 3 semester hours**

This course is intended to be a follow-up course to the Investments course. This course will involve a very hands-on approach to valuing entire entities. Students will learn how to assess the prospects and the risk of a company and they will learn to value companies using a variety of approaches such as discounted cash flow analysis and various valuation metrics. Prerequisite: BA 344.

**BA 370 Quantitative Methods For Business: 3 semester hours**

This course will expand on the material covered in the introductory course and introduce the topics of multiple regression and correlation, nonparametric methods of analysis, index numbers, time series analysis, decision making under uncertainty, and statistical quality control. Prerequisite: BA 270.

**BA 373 Sports Law: 3 semester hours**

This course focuses on covering topics of professional and non-professional sports law issues. It includes a focus on the regulatory nature of domestic and international sport to include interscholastic, intercollegiate and Olympic sports. Integrated topics will include governing bodies such as the NAIA, NCAA and professional level regulations related to the use of agents, gender-related issues surrounding Title IX, testing for performance enhancing drugs, labor unions and current topics in sporting law. Prerequisite: BA 203.

**BA 375 Financing Sports Organizations: 3 semester hours**

This course builds upon courses in finance and accounting with application to the financial management of a sporting organization related. This includes refining skills in fiduciary responsibility while covering topics in financial analysis, business analytics, environmental/economic scanning, and taxation to help in managing decisions. Prerequisite: BC 265 and BC 266.

**BA 379 Financial Management: 3 semester hours**

This is a decision-oriented course that emphasizes maximization of shareholder wealth. It includes a study of such concepts as cash flow, ratio analysis, financial forecasting, leverage, the time value of money, the capital budgeting process, and securities valuation. Prerequisites: BC 265 and BC 266.

**BA 420 Cases In Finance: 3 semester hours**

This course will teach students how to analyze financial cases. The case method of instruction simulates the "real world" by exposing students to actual situations where financial decisions must be made. Students must use their prior knowledge of finance and common sense to arrive at recommendations for each case. This process should enable students to sharpen their technical finance skills and enhance their ability to use subjective judgment in decision-making. Prerequisite: BA 344 and BA 379.

**BA 425 Finance Internship: 3 semester hours**

Students may take advantage of internship opportunities which become available in the field of finance. These internships include off-campus supervision at local businesses and periodic conferences with the on-campus instructor. The on-campus instructor will determine any further requirements on an individual basis. (Maximum of one semester credit for each 3 hours per week for the semester spent at an outside company up to a maximum of 6 semester hours).

**BA 430 Selected Topics in Business: 3 semester hours**

This course includes an examination of major issues or topics in business. Course content and subtitle will vary. The course may be repeated with consent of the instructor.

**BA 435 Senior Seminar in Business: 3 semester hours**

Capstone course designed to integrate knowledge of marketing, finance, economics, management, and accounting to be applied to various types of business and institutional situations. The method of instruction includes case studies, class discussion and readings. Prerequisites: BA 250, BA 379, BK 208, BN 204 and senior standing.

**BA 436 Business Strategy Seminar: 3 semester hours**

This is a capstone course designed to assist the student to integrate and apply knowledge of marketing, finance, economics, management, and accounting in the student's field of interest. Students will develop strategic plans using theoretical and actual case studies. This course is the required capstone course in the Business major in the Advance program. Prerequisites: BN 204, BK 208, BA 379.

**BA 445 Business Administration Independent Study: 3 semester hours**

If a student wishes to do individual study and/or research of a particular topic, he/she should contact the appropriate member of the department as a supervising instructor, as well as register through and obtain consent of his/her advisor.

**BN Courses****BN 204 Principles Of Management: 3 semester hours**

This course includes a systematic examination of the following four functions and processes within an enterprise: Planning - development of objectives and plans; Organizing - structuring work relationships; Leading - activating coordinated efforts; Controlling - measuring progress and taking corrective action. The course emphasizes an overall framework for effective integration of the distinct processes.

**BN 230 Foundations of Servant Leadership: 3 semester hours**

Foundations of Servant Leadership will introduce students to the concept of Servant Leadership as originally described by Robert Greenleaf in his seminal work, *The Servant as Leader* (1970). Servant Leadership begins with an altruistic calling, and while along the path of self-discovery, a conscious choice to lead others in order to achieve results by bringing out the best in people to contribute to the greater good of our society with their time, talent and treasure. Servant Leadership is an emergent leadership style that has spawned academic research and inspired practical application across industry to improve organizations and communities. Students will begin to examine current Servant Leadership literature, explore their own leadership values/style and engage with the Critical Concerns outlined by the Sisters of Mercy. Students will participate in service, followed by service learning which will lead to Servant Leadership.

**BN 304 Human Resource Management: 3 semester hours**

This course includes a study of the place and function of the human resource management department in business and industry. Topics include equal opportunity programs, employment planning, recruitment, selection, performance evaluation, and compensation. Also included are training/development, safety/health and work scheduling. Prerequisite BN 204.

**BN 340 Management Information Systems: 3 semester hours**

This course addresses the ongoing process of gathering, storing, and retrieving the information that managers need to make immediate business decisions and to prepare long-term business plans. The concepts learned in this course apply to many functional areas including finance, marketing, manufacturing, production, and human resources. Topics include operational, tactical, and strategic decision making as well as design, analysis, and implementation of management information systems. Prerequisites BN 204 and BA 250.

**BN 350 International Management: 3 semester hours**

Organizations today are competing in a global marketplace that poses new challenges for managers. It is crucial that students of management be knowledgeable about the international dimensions that affect all businesses. This course will study the development of appropriate strategies for multinational companies. The environment and cultural context for international management will be examined along with worldwide developments. Prerequisites: BN 204 and Junior standing or approval of instructor.

**BN 360 Business & Society: 3 semester hours**

Business exists and business people work in an environment that includes relationships with other institutions such as government, public interest groups, and unions as well as with the individuals who are customers, workers, and fellow citizens. In this course these relationships and responsibilities to society as a whole and individual ethics are explored. Prerequisites: BN 204 and EC 251.

**BN 364 Production & Operations Management: 3 semester hours**

This course will provide students with an introduction to the field of production and operations management. It will cover both manufacturing and service organizations with a balanced overview of quantitative and qualitative material. Particular emphasis will be placed on the subject of quality and its impact on the competitive position of goods and services in the domestic and world markets. Prerequisites BA 270 and BN 204.

**BN 370 Advanced Topics in Management Information Systems: 3 semester hours**

This course is an advanced study of contemporary and emerging management information systems issues. Students will examine and focus on the strategic impact and competitive advantage of information technologies on the business (for profit and nonprofit) environment. Students will develop a firm understanding of the strategic, tactical, technical and management issues surrounding both consumer e-commerce and business-to-business systems, and explore emerging issues related to supply chain management, business process reengineering, enterprise resource planning, and internet privacy and security. Prerequisite: BN 340.

**BN 377 Project Management: 3 semester hours**

This course is an introductory study of contemporary project management practices and issues designed for juniors or seniors. Students will examine the strategic value and competitive advantage of project management in the business environment. Students will gain a first-hand understanding of initiating, planning, executing, controlling and closing out a project. Students will develop an understanding of the strategic, tactical, technical and management issues of project management. Emerging issues related to critical chain scheduling, parametric cost estimation, and PM licensure are also reviewed. Lectures will be derived from Project Management Institute's (PMI) Project Management Body of Knowledge (PMBOK1) and the assigned textbook. Prerequisites: BN 204 and BA 250.

**BN 380 Organizational Behavior: 3 semester hours**

This course examines human behavior in the work environment at the individual and group levels. Emphasis areas include: group behavior/dynamics, theories for motivation, leadership, decision making process, corporate culture, organizational behavior in the global setting and values and attitudes affecting work behavior. Prerequisites: BN 204 and junior standing.

**BN 382 Corporate Social Responsibility: 3 semester hours**

In this course students will examine concepts of the triple bottom line (people, planet, profit) and corporate social responsibility. Students will explore the fundamental psychological, cultural, ethical, and economic sustainability issues affecting an increasingly broad range of global stakeholders. Students will study how and why leaders deploy sustainability efforts such as sustainable innovation, making work life sustainable for the workforce, engaging to solve local and global sustainability challenges, and responding to global issues relating to outsourcing, poverty, and human rights. Topics will include how companies are using supply chain and quality management, capacity planning and forecasting, as well as systems thinking to make significant gains; and how communities are responding to the increasing concerns about sustainability through programs like Blue Zones, regulation, and a push toward localization. Prerequisite: Sophomore Standing.

**BN 384 Strategic Management: 3 semester hours**

This course includes a study and application of the formulation, implementation, evaluation and control of corporate strategies. Lecture, discussion, and case analysis will be used in applying the strategic management concepts. Prerequisites: BA 250, BN 204, BK 208, BA 379, and junior standing.

**BN 386 Compensation, Benefits, and Evaluations: 3 semester hours**

This course covers the fundamental concepts of compensation theory and application related to hiring, growing, and retaining organizational talent. Other areas of focus include government, legal, and union influences; job analysis and evaluation, building and maintaining compensation and benefit structures, and effectively evaluating employee performance. Students will gain an understanding of how to assess reward systems for equity and cost effectiveness; as well as how to access and diagnose compensation management issues and develop appropriate solutions. Prerequisites: BN 204 and BN 304.

**BN 392 Advanced Topics in Human Resource Management: 3 semester hours**

This course is an advance topics study of contemporary HRM practices and issues designed for juniors or seniors. Students will examine the strategic value and competitive advantage of HRM in the business environment. Students will gain a first-hand understanding of the assumption that all managers are accountable to their organizations in terms of the impact of their HRM activities, and they are expected to add value by leading their employees ethically and effectively. This course includes hands-on application of the learning theories, principles, and methods involved in all phases of employment in an increasingly knowledge-based and global work environment. Topic focus will include the best people-centered practices of high performing organizations, the personal and cultural implications of mergers and acquisitions, and how to develop sustainable workforce practices for the future. Prerequisites: BN 204 and BN 304.

**BN 424 Management Internship: 3 semester hours**

Students may take advantage of internship opportunities that become available in the area of management. These internships include off-campus supervision at local establishments and periodic conferences with the on-campus instructor. The on-campus instructor will determine any further requirements on an individual basis. (Maximum of one semester credit for each three hours per week for a semester spent at an outside agency up to a maximum of six semester hours).

**BN 425 Human Resource Internship: 3 semester hours**

Students may take advantage of internship opportunities in the area of Human Resource. These internships include periodic conferences with the instructor. The instructor will require that students submit a paper summarizing their activities as well as their learning outcomes upon completion of the internship experience. (Maximum of 1 semester hour of credit for each 40 hours worked up to a maximum of 6 semester hours).